

American Airlines

W. Douglas Parker
Chief Executive Officer

February 24, 2014

The Honorable Janice K. Brewer
Governor, State of Arizona
1700 West Washington
Phoenix, AZ 85007

Dear Governor Brewer:

On behalf of the new American Airlines, I write to add our voice to the Greater Phoenix Economic Council and numerous others in the Arizona business community in urging you to veto Senate Bill 1062. As you well know, our merged company has pledged to continue the strong presence historically provided by US Airways in Arizona. Our ability to provide robust air service to Arizona, however, is highly dependent on a healthy business climate and growing tourist and convention industry.

Few states suffered as greatly during the recession as Arizona. Thanks to a collaborative effort between the business and civic communities, we have been able to generate an economic comeback that is beginning to show great signs of success. There is genuine concern throughout the business community that this bill, if signed into law, would jeopardize all that has been accomplished so far. Wholly apart from the stated intent of this legislation, the reality is that it has the very real potential of slowing down the momentum we have achieved by reducing the desire of businesses to locate in Arizona and depressing the travel and tourism component of the economy if both convention traffic and individual tourists decide to go elsewhere. Our economy thrives best when the doors of commerce are open to all. This bill sends the wrong message.

At American Airlines, we respect and celebrate the strength and diversity of our customers, employees, and communities in every way we can. I can assure you that this proposed legislation is causing tremendous concerns for our employees, particularly those who live and work in Arizona. Hence I also write on behalf of these dedicated individuals who take pride in their work, families, and communities. I am confident that your veto of this bill would be welcomed with great enthusiasm by the American family.

Respectfully,

A handwritten signature in black ink that reads "Doug Parker". The signature is written in a cursive, slightly slanted style.